### SMA SOLAR TECHNOLOGY AG Analyst / Investor Presentation Quarterly Financial Results: January to March 2016 Pierre-Pascal Urbon, CEO May 12, 2016





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### 1. Summary Q1/2016





### Q1/2016 Financial Summary: SMA Delivered Financial Results as Promised



#### **Top-Line**

- SMA had €254m in sales (Q1/15: €226m); above guidance
- Commercial was key growth driver (+50% Y/Y) due to new products for key markets (e.g. Japan/ North America). Utility, Residential and Service are stable (Y/Y)
- Export business increased to >90% of sales (Americas: +40%; EMEA: -15%; APAC: +15% Y/Y)
- Strategic partnership with Tigo Energy will open the market for MLPE<sup>2</sup> (>€700m p.a.) for SMA

#### Profitability/ **Bankability**

- SMA increased EBIT to €25m (Q1/15: €-5m); in line with guidance<sup>1</sup>
- All core segments/business units are profitable; Utility made highest profit contribution; Commercial had highest profit growth
- Gross margin stood at 25% (Q1/15: 17%)
- Improved financial result due to refinancing of Zeversolar
- 1,425 employees<sup>3</sup> have left SMA as of March 31, 2016
- SMA secured a long-term revolving credit facility of €100m
- High equity ratio of 50% and net cash position of >€320m

#### Outlook

- According to IHS & GTM<sup>4</sup> SMA is the global #1 inverter manufacturer in revenue-terms in 2015
- Market outlook 2016 remains unchanged: 60 GW (+20% Y/Y) and €4.9bn (+5% Y/Y)
- Price pressure in all regions and segments remains high. SMA strives to compensate price pressure with new products and new business models (e.g. energy management)
- SMA's management confirms guidance 2016 with sales of €950m to €1,050m and an EBIT of €80m to €120m
- Guidance is supported by balanced product portfolio and regional sales distribution<sup>5</sup>
- Guidance is backed by a strong order backlog of €692m at the end of Q1 2016, thereof €295m products

#### > SMA Managing Board confirms guidance 2016

- 1. Guidance Q1/2016: Sales €235m-240m; EBIT €23-27m
- 2. MLPE: Module-Level Power Electronics

of March 31, 2016

3. Full time employees w/o temporary employees, trainees, interns as Global PV Inverter Landscape - News from March 2016

# Q1/2016 Financial Summary: SMA has a Balanced Revenue Distribution - This is Unique in the Solar Industry



#### **Key Financials (in € million)**

|                               | Q1<br>2015 | Q1<br>2016 | Δ    |
|-------------------------------|------------|------------|------|
| MW sold                       | 1,710      | 2,075      | +21% |
| Sales                         | 226        | 254        | +12% |
| Residential                   | 48         | 46         | -4%  |
| Commercial                    | 39         | 60         | +53% |
| Utility                       | 114        | 115        | +2%  |
| Service (external)            | 11         | 13         | +16% |
| Other Business                | 14         | 20         | +38% |
| Gross margin                  | 17%        | 25%        | )    |
| EBITDA                        | 13         | 42         | n.m. |
| EBIT                          | -5         | 25         | n.m. |
| Thereof one-offs <sup>1</sup> | -3         | 0          | n.m. |
| EBIT w/o one-offs             | -2         | 25         | n.m. |

#### Key Financials (in € million)

|                        |          | Q1<br>2015         | Q1<br>2016     | Δ    |
|------------------------|----------|--------------------|----------------|------|
| Free cash flow (       | Adj.)    | -8                 | 38             | n.m. |
| Depreciation           |          | 19                 | 1 <i>7</i>     | -11% |
| Capex                  |          | 19                 | 7              | -62% |
| Net cash               |          | 286 <sup>2</sup>   | 323            | +13% |
| Total assets           |          | 1,160 <sup>2</sup> | 1,1 <i>7</i> 3 | +1%  |
| NWC ratio <sup>3</sup> |          | 22%²               | 21%            |      |
|                        |          | 2015               |                | 2016 |
|                        | Q2       | Q3                 | Q4             | Q1   |
| Sales                  | 203      | 270                | 301            | 254  |
| Gross margin           | 18%      | 23%                | 26%            | 25%  |
| EBITDA                 |          | 0.0                | 54             | 42   |
|                        | 8        | 38                 | 54             | 42   |
| EBIT                   | -9<br>-9 | 18                 | 30             | 25   |

<sup>1.</sup> See appendix on slide 26 for more details 2. As of 2015/12/31

### 2. Market & Competition

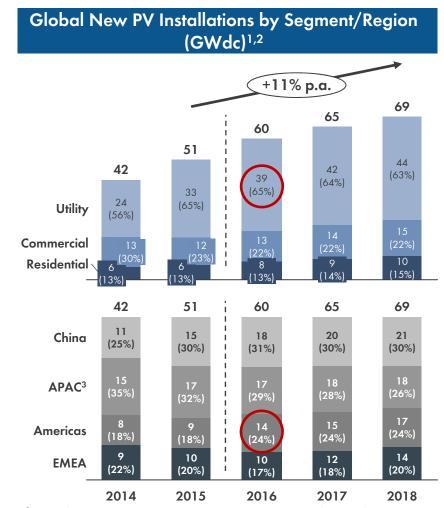




### SMA Expects new PV Installations to Reach 60 GW in 2016, Thereof more than 60% in China, the USA and Japan



- > SMA expects a continuous market growth of c. 11% p.a. in global new installations until 2018. The underlying assumptions are among others long-term incentive programs (e.g. ITC in the USA) and CO<sub>2</sub> emission targets.
- > Since 2013, China has become the driving force of new installations. The relevance and share of the Chinese market will remain stable in future years. EMEA, Americas and Asia/Pacific<sup>3</sup> will each account for approximately 20-30% of global demand.
- > There will be no significant change in breakdown of the segments Residential, Commercial and Utility in the next years. The Utility segment continues to play the major role covering almost two thirds of the market and will be dominated by China, India and the USA until 2018.
- > The emerging markets of South-East Asia, Latin America and the Middle East show a promising potential and account for more than 10% of global demand.

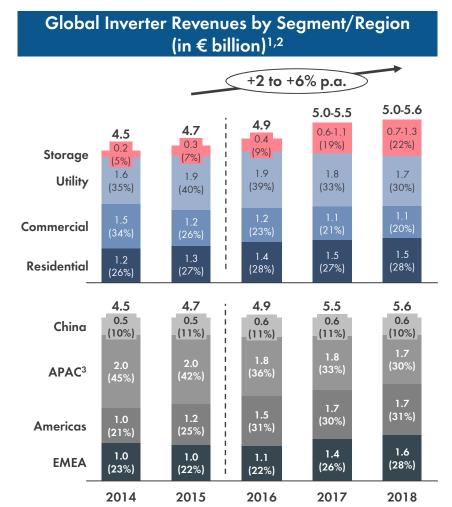


> North America is the key growth region 2016. After the ITC extention, EPCs are already in the process to develop projects for the coming years

### Since the Volume Growth is Driven by Price Sensitive Countries and the Utility Segment, Revenues Will Grow Only Moderately



- > Global inverter revenues are expected to grow by 6% p.a. to €5.6bn until 2018. Price pressure in all regions and segments remains high.
- > Due to high price pressure the Chinese market remains rather flattish in Euro terms, despite strong growth in GW.
- > Sales in Japan benefit from strong pipeline of already accepted PV projects. However, already implemented FIT-cuts will almost half revenues until 2018. Other markets in APAC (e.g. India) are expected to develop nicely.
- > The ITC will support attractive growth rates in the US. Other markets in the Americas region (e.g. Brazil, Chile, Mexico) will experience sales growth.
- > The European markets are expected to decline, mainly due to unfavorable FIT in UK and Germany. However, Africa and Middle East have a chance to overcompensate the sales decline in Europe.

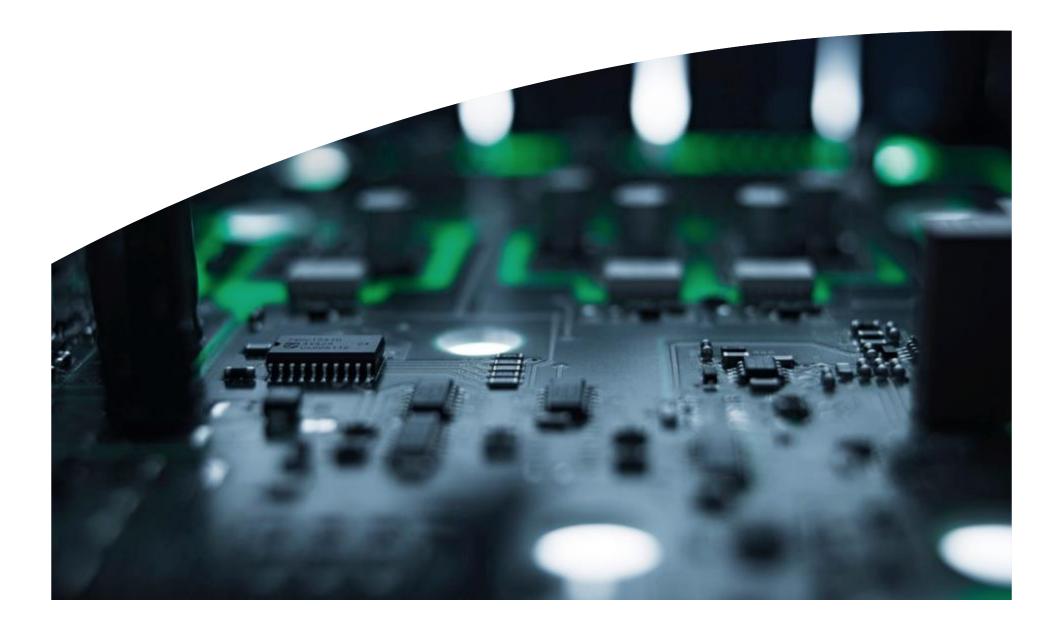


According to IHS and GTM, SMA is the global #1 market leader for PV inverter technology in revenue terms in 2015<sup>4</sup>

<sup>1.</sup> Prices for revenue calculation according to IHS (EUR/Wac); SMA MI Market Model - April 2016

### 3. SMA's Unique Positioning





### We Increase Our Claim to the Growing Market of Energy Management and Services



#### **SOLUTIONS**

- Service
- M&O
- **Energy Management**

### **BUSINESS MODELS**

**DATA-BASED** 

#### **SYSTEMS**

- Medium Voltage Technology
- System Technology for Storage and Hybrid
- Communication Products
- Sunny Portal

#### **PRODUCTS**

- Solar Inverter
- Module-Level Power Electronics (MLPE)
- **Battery Inverter**

- > SMA offers full scale energy solutions and services as well as high-end PV inverters and components.
- > The SMA/Tigo architecture offers the next generation of MLPE. The new MLPE technology provides the highest optimization potential most cost efficient.
- > The main goal is to easily integrate PV in existing and new energy infrastructure and optimize the use as cheapest energy source.
- > SMA will establish alliances with strategic partners to create best in class solution.
- > SMA's new products are modularly designed with improved connectivity.1

#### In future, SMA will open up data based business models

### SMA's Complete Product Portfolio Offers Solutions for all Requirements Worldwide









**Utility** 

**Commercial** 

Residential





Off-Grid & Storage

Service

> SMA's cumulative installed power of nearly 50 GW is the basis for a successful service and storage business

# Tigo's New Product Architecture Offers the Next Generation of Module-Level Power Electronics



#### Market

- > The MLPE market is expected to grow by 10% p.a. until 2020 and had global sales of >€700m in 2015.
- > The MLPE market is highly concentrated and technology is the main market entry barrier.
- > The existing MLPE solutions<sup>1</sup> are expensive, because every solar module has to be equipped with power electronics.
- > Since only c. 20% of the solar modules in residential systems<sup>2</sup> need optimization of any kind, the Flex MLPE<sup>1</sup> technology from SMA/Tigo offers the most cost-effective solution for customers.

### Flexible Design



> Flex MLPE from SMA/Tigo: More energy, less investment

### Superior Cost Performance with SMA/Tigo Flex MLPE





#### SIMPLE; FLEXIBLE DESIGN

> More cost-effective design through selective display



#### **IMPROVED LOGISTICS**

- > Smart panel selection simplifies module choice
- > Sunny Boy is ideal for optimized and non-optimized applications



#### STREAMLINED INSTALLATIONS

- SMA Sunny Boy is easy to install
- Tigo boasts superior speed of installation



#### **PRODUCTION**

- > Communication not required for energy production
- Active only when needed, highest efficiency when active



#### **REDUCED O&M**

- > Cover replacement completed in seconds
- Less data loss with Tigo TS4 leading to more accurate diagnostics
- > The Tigo TS4 product<sup>1</sup> works with many inverter brands. Only SMA has a fully integrated Flex MLPE solution for SMART PV modules and traditional PV modules.

### The New SMA/Tigo Flex MLPE Will be Used for Residential, Commercial and Utility Applications









#### **SMA/Tigo Flex MLPE**

- > The Tigo TS4 will work seamlessly together with SMA's inverters for residential, commercial and utility applications
- > The new SMA/Tigo Flex MLPE<sup>1</sup> is designed to work with any PV module (more than 40 module brands certified so far).
- > The base of the junction box can be selectively equipped with unique cover options (Diodes, Monitoring, Safety, Optimized, or Long String) at any point as needed.
- > Factory integrated and retrofit available.
- > Open communication platform (SMA and Tigo cloud)
- > SMA/Tigo provides a platform for ALL MLPE types not only optimization. The Flex MLPE is upgradable any time.

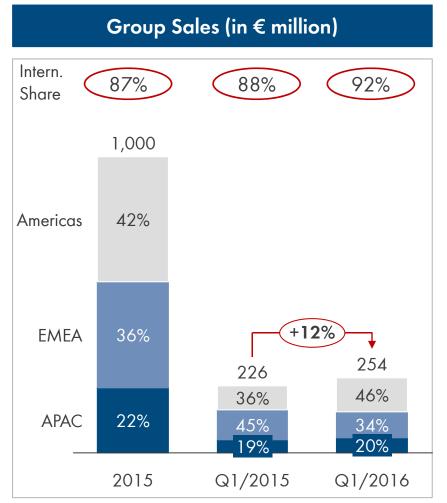
### 6. Financials



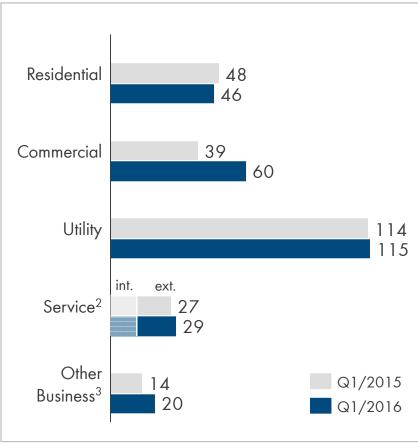


### Americas was the Strongest Growth Region<sup>1</sup> while EMEA Slowed Down due to FIT Cuts in the UK





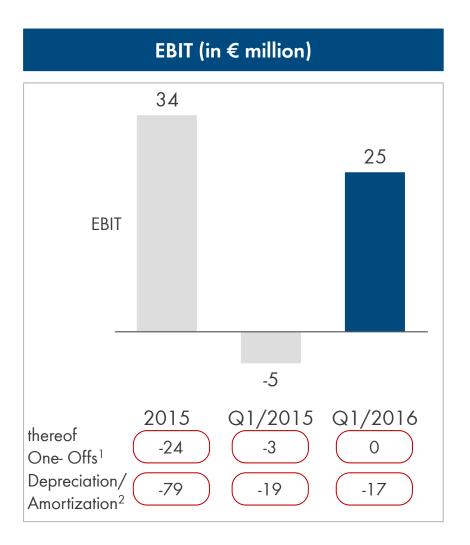




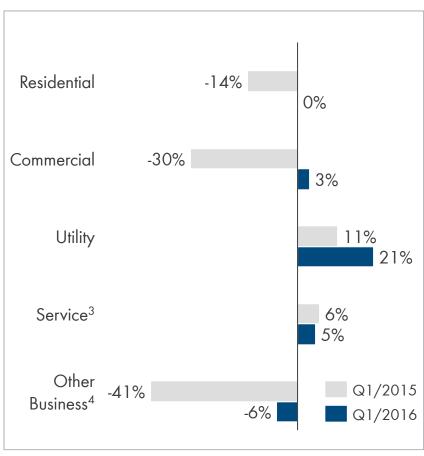
> Commercial was the key growth driver with an increase of more than €20 million Y/Y (c. 75% of total growth)

# All of SMA's Core Business Units are Profitable in Q1/2016 - Earlier than Expected







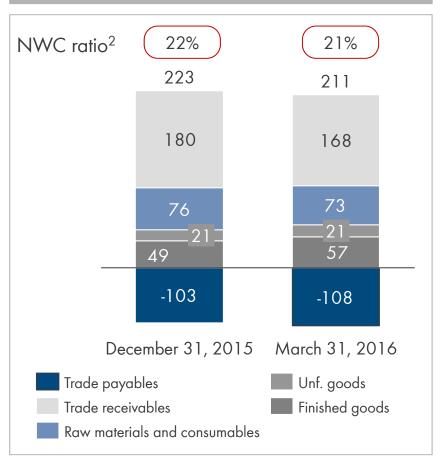


> Margin improvement due to new products and fixed cost reduction

### With an Equity Ratio of c. 50% and High Net Cash of €323m, SMA is Rock Solid



#### Net Working Capital (in € million)¹



#### Group Balance Sheet (reclassified, €m)

|                                | 2015/12/31 | 2016/03/31 | Δ   |
|--------------------------------|------------|------------|-----|
| Non current assets             | 471        | 453        | -4% |
| Working capital                | 326        | 319        | -2% |
| Other assets                   | 38         | 40         | 5%  |
| Total cash                     | 325        | 361        | 11% |
|                                |            |            |     |
| Shareholders' equ              | ity 570    | 585        | 3%  |
| Provisions <sup>3</sup>        | 170        | 171        | 1%  |
| Trade payables                 | 103        | 108        | 5%  |
| Financial liabilities          | 4 39       | 38         | -2% |
| Other liabilities <sup>3</sup> | 278        | 271        | -3% |
| Total                          | 1,160      | 1,173      | -1% |

> SMA has proven its bankability by signing a long-term revolving credit facility of €100m with Commerzbank, Deutsche Bank und Hessische Landesbank

<sup>1.</sup> NWC= inventory+trade receivables-trade payables (no advanced payments included)

<sup>2.</sup> As of last twelve months sales

<sup>3.</sup> Not interest-bearing

### Higher Cash Flow due to Higher Earnings, Improved Net Working Capital and Lower Capital Expenditures



#### Cash Flow (in € million)

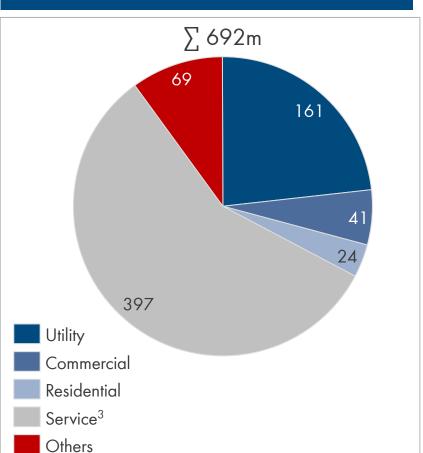
|  | Q1/2015 | Q1 2016 |
|--|---------|---------|
| Net income   | -8      | 19      |
| Gross cash flow  | 16      | 41      |
| Cash flow from operating activities                        | 11      | 45      |
| Net capex <sup>1</sup>                                     | -19     | -7      |
| Free cash flow (Adj.)                                      | -8      | 38      |
| Net investments from securities and other financial assets | -2      | -19     |
| Free cash flow (IFRS)                                      | -10     | 19      |
|  |         |         |
|  |         |         |

> SMA's business is not capital intense; Therefore, SMA offers an attractive cash flow profile

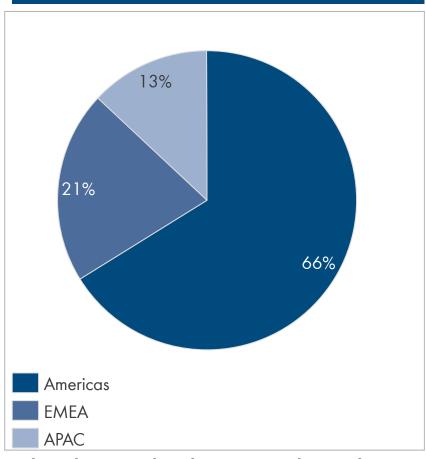
## SMA has a Strong Order Backlog of c. €692m; Thereof c.295m from Products







#### Order Backlog by Region (in %)<sup>1,2</sup>

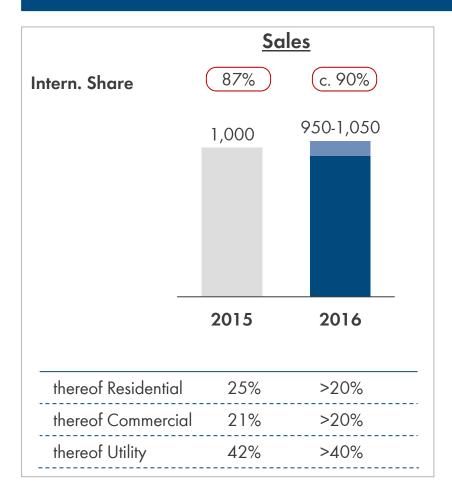


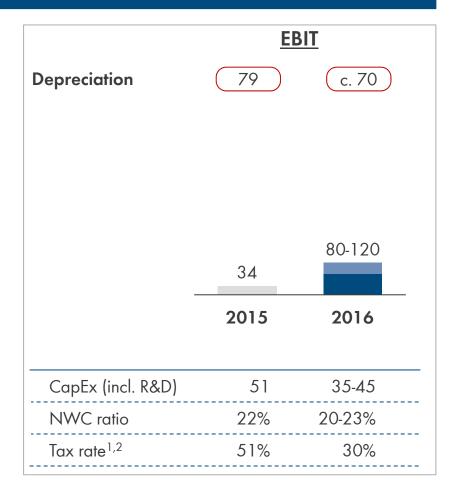
More than 50% of the full year sales guidance<sup>4</sup> is already coverd with current sales and backlog for products

### SMA Management Confirms Guidance 2016 - The Second Half 2016 is Expected to be Stronger



#### Guidance 2016 (in € million)





<sup>1.</sup> Loss carryforwards of €220m as of 2015/12/31 in Germany (SMA AG)

<sup>3.</sup> Thereof Americas 41%, EMEA 52% and APAC 7%; thereof Utility 23%, Commercial 6%, Residential 4%, Other Business 10% and 57 % Service,

### Investment Highlights: Attractive Investment Opportunity



- Direct exposure to the global solar market
- SMA has been the #1 for solar inverters for more than 2 decades
- Proven technology and game changing new products
- Flexible business model and best-cost sourcing strategy
- Powerful sales and service infrastructure
- Bankable partner due to high equity ratio, net cash position and credit facility
- Conservative guidance, despite unique positioning
- Stable shareholder structure with Danfoss as strategic anchor investor
- Experienced management team



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### BACK UP

SMA Solar Technology AG

### Development of Key Financials



### Appendix 1: Quarterly Key Financials (in € million)

|              | Q1/2015 | Q2/2015 | Q3/2015 | Q4/2015 | Q1/2016 |
|--------------|---------|---------|---------|---------|---------|
| Sales        | 226     | 203     | 270     | 301     | €254m   |
| Gross margin | 17%     | 18%     | 23%     | 26%     | 25%     |
| EBITDA       | 13      | 8       | 38      | 54      | 42      |
| EBIT         | -5      | -10     | 18      | 31      | €25m    |
| One-Offs     | -3      | 2       | -13     | -10     | 0       |

### Development of One-Offs

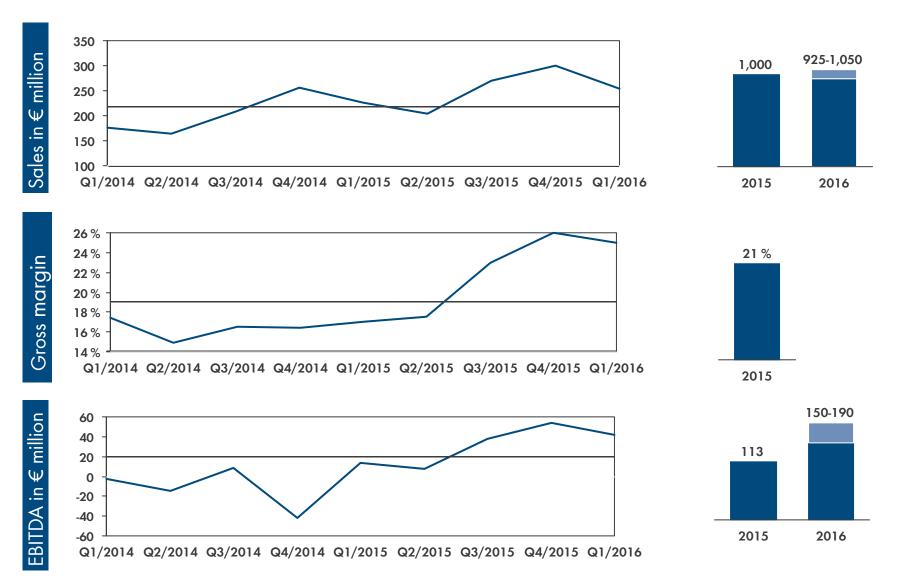


### Appendix 2: One-Offs (in € million)

|  | 2015 | Q1/2015 | Q2/2015 | Q3/2015 | Q4/2015 | Q1/2016 |
|--|------|---------|---------|---------|---------|---------|
| One-Offs, by category                              | -24  | -3      | 2       | -13     | -10     | 0       |
| Impairment on working capital                      | -27  | -2      | -6      | -13     | -7      | С       |
| R&D impairment                                     | -6   | -1      | 0       | 0       | -5      | C       |
| Release of severance payment provision             | 9    | 0       | 7       | 0       | 2       | C       |
| One-Offs, by line-item                             | -24  | -3      | 2       | -13     | -10     | C       |
| in COGS  | -30  | -3      | -5      | -11     | -11     | C       |
| In other operating income/ other operating expense | 6    | 0       | 7       | -2      | 2       | C       |

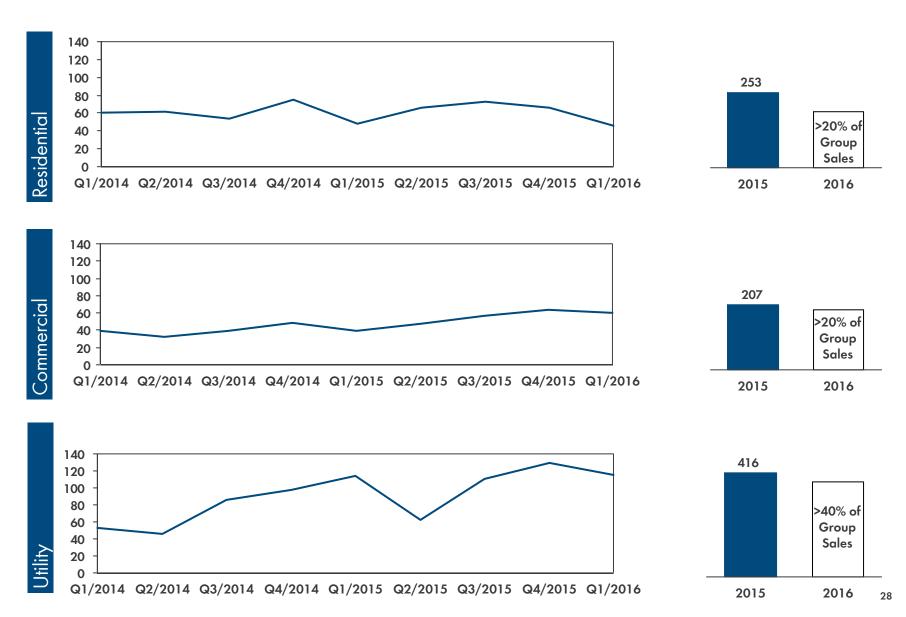
### Development of Key Financials





### Development of Key Financials (Cont') – Sales Development by Segment (in € million)

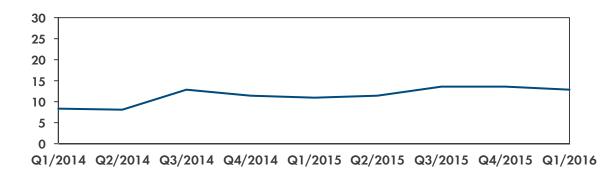


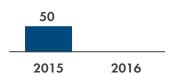


### Development of Key Financials (Cont') – Sales Development by Segment (in € million)

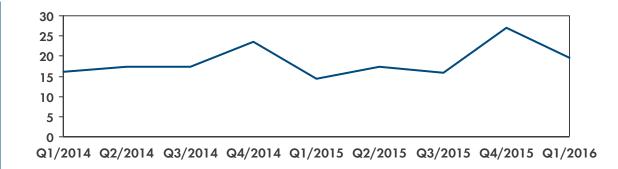


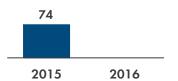






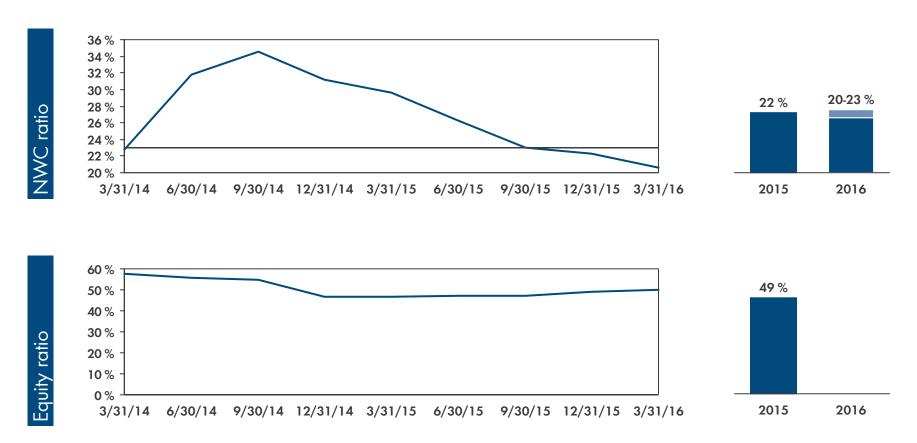
# Other Business





### Development of Key Financials (Cont')







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