SMA SOLAR TECHNOLOGY AG Analyst / Investor Presentation Financial Results 2018

Presented by: Jürgen Reinert (CEO) and Ulrich Hadding (CFO) March 28, 2019



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Financial Results 2018



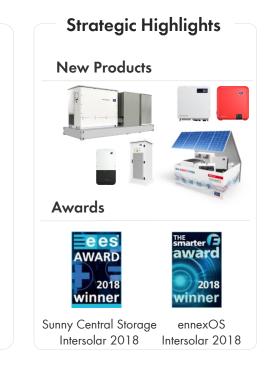
1. Review 2018











Top Line

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 Sales 2018 with €761m below prior year in every segment due to very high price pressure, component shortages in H1/2018, project postponements and limited battery availability.

Profitability, Bankability

Financial Highlights 2018

- EBITDA of € -69m negatively impacted by extraordinary effects of net €86m.
- In addition, 2018 EBIT is affected by the impairment of R&D intangible assets (-€30m).
- Solid balance sheet structure with >40% equity ratio, > €300m net cash and €100m credit facility

Outlook 2019

- Cost-saving measures on track
- Managing Board expects sales of €800m to €880m in 2019 and EBITDA of €20-50m.

Sales 2018 Remained Below Expectations; EBITDA Impacted by Extraordinary Effects



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Key Financials (in € million)

	2017	2018	Change	
MW sold	8,538	8,449	-1%	Net cas
Sales	891	761	-15%	Total as
Residential	233	182	-22%	NWC re
Commercial	272	252	-7%	
Utility	289	266	-8%	
Storage	97	61	-37%	
Digital Energy	0	0	n.m.	Sales
Gross margin	22%	10%		Re
EBITDA	97	-69	n.m.	Ce
Depreciation	53	83	55%	U
EBIT	44	-152	n.m.	St
Net income	30	-176	n.m.	Di
Free Cash Flow (Adj.)	85	-94	n.m.	Gross m
Net CapEx (incl. R&D)	32	40	24%	EBITDA

	2017	7	2018	Change
let cash	450)	306	-32%
otal assets	1,210	5	989	-19 %
WC ratio (in %) ¹	19%	2	23%	
_				
	2018			
	Q1	Q2	Q3	Q4
ales	183	212	180	186
Residential	39	44	48	51
Commercial	57	75	60	60
Utility	67	84	55	60
Storage	20	9	17	15
Digital Energy	0	0	0	0
ross margin	21%	27 %	20%	-33%

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1. Net Working Capital ratio: inventory + trade receivables - trade payables (advance payments included); as of last twelve months sales 5 2. Adjusted comparative figure

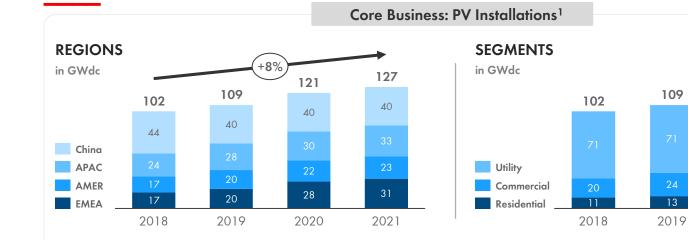


Global PV Installations Expected to Grow in all Regions, Except China



127

2021



New installations

EMEA

From 2018 on PV installations are expected to show a continuous average growth of 8% p.a.

EMEA is most promising region with >20% annual growth. MEA² is expected to add huge potential from 2020.

China

Chinese installations decreased by 16% in 2018. 5-Year-Plan³ ends in 2020, forecast thereafter subject to uncertainty.

Utility

Utility remains largest segment. Most promising markets are USA, Australia, Japan. India and China are largest low-cost markets.

121

2020

Financial Results 2018

1.SMA Market Model Q1 2019, new PV installations, Res ≤10kW plants, Com 10kW-1MW plants, Uti >1MW plants 2. Middle East and Africa region3. Chinese 13th Renewable Energy Development Five Year Plan (2016-2020)

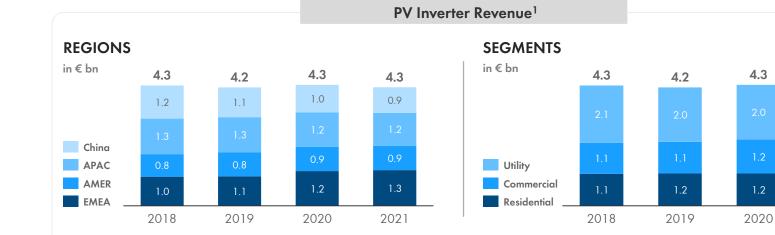
Price Pressure will Largely Erode Growth in PV Installations



4.3

1.2

2021



Revenue potential

EMEA

After drop from 2017 to 2018 by ~10%, flat revenue expected until 2021. Price pressure will largely erode volume growth. Emerging PV markets in MEA² contribute strongly to growth in EMEA, which is expected to reach 7% p.a.

AMERICAS

Largest country in Americas region remains the USA. Latin America gains importance with revenue growth of 14% p.a.

Segments

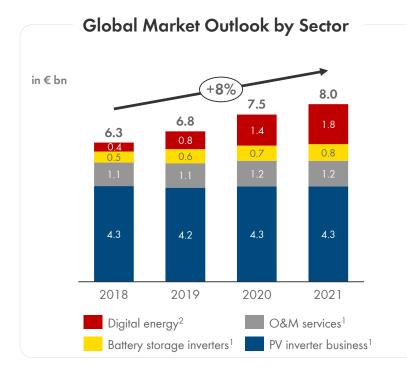
Revenue potential for each segment expected to remain rather stable, no significant shift among segments expected.

Financial Results 2018

 SMA Market Model Q1 2019, incl. new and repowering installations, product mix in segments considered, Res ≤10kW plants, Com 10kW-1MW plants, Uti >1MW plants 2. Middle East and Africa region

Storage and Digital Energy Solutions Drive Global Market Growth





- Power generation costs decrease, integrated energy and digitalization will lead to a higher share of renewable energy and its growth.
- The traditional PV inverter market revenue potential is expected to be stable. Digital solutions and battery storage are attractive additional value pools.
- PV inverters will serve as the backbone for smart grid solutions connecting the components and collecting data.
- Digital energy solutions gain importance for both homes and businesses, e.g. energy services for residential houses, food and non-food retail.
- O&M services remain important with continuously declining equipment prices and are key for sustainable PV investments. Service packages aim utility plants in particular and vary from full to partial.

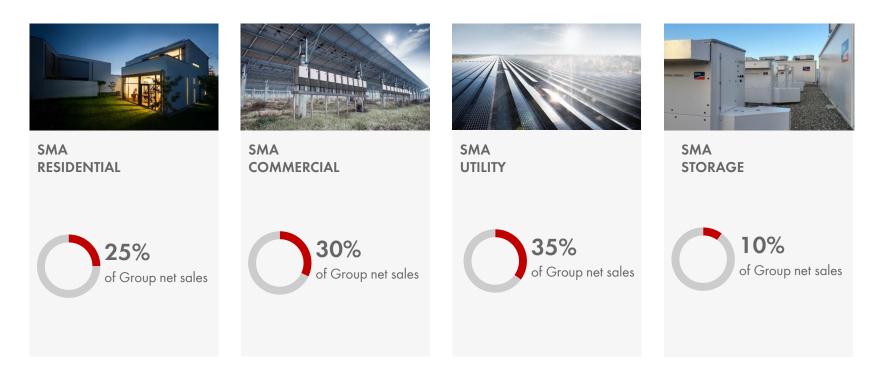
2. SMA estimate of addressable market for home and business digital energy solutions





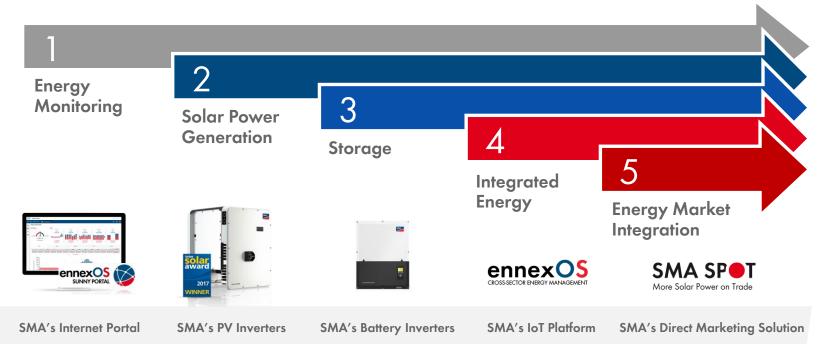
SMA has a Complete Portfolio to Serve all PV Segments



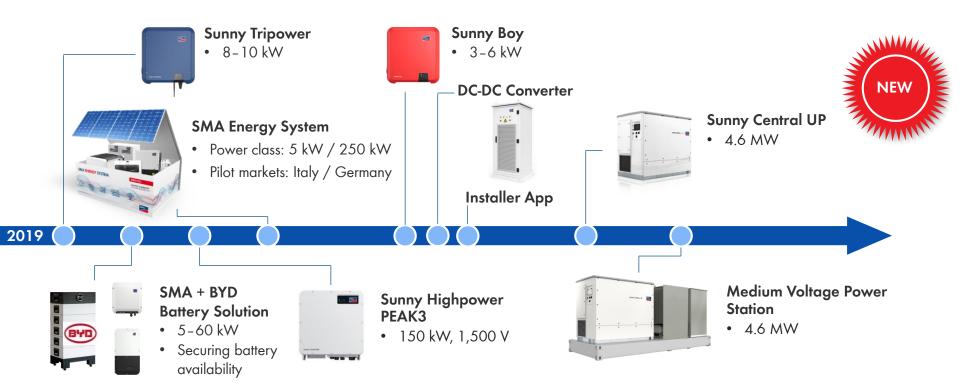


SMA 's Portfolio Covers Every Stage of Energy Integration





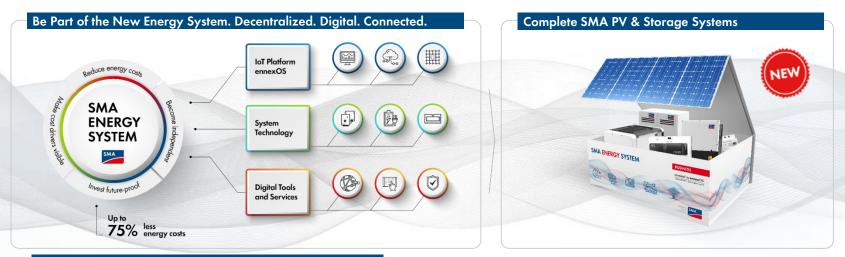
SMA will Introduce New Cost Improved Products in 2019



SMA

SMA can do more than Selling Components – We Possess the Necessary Prerequisites for Offering Future-Proof Systems





SMA's System Offering for Residential and Commercial

HARDWARE – Intelligent PV and storage technology

Smart products such as intelligent inverters, powerful storage technologies and innovative data managers.

SOFTWARE – Energy management software

Cross-sectoral energy platform with applications and tools to manage and make energy consumption transparent.

SERVICES – (Digital) sales processes and services

Tailor-made sales processes along the customer journey to ensure ease of use and a maximum positive customer experience.

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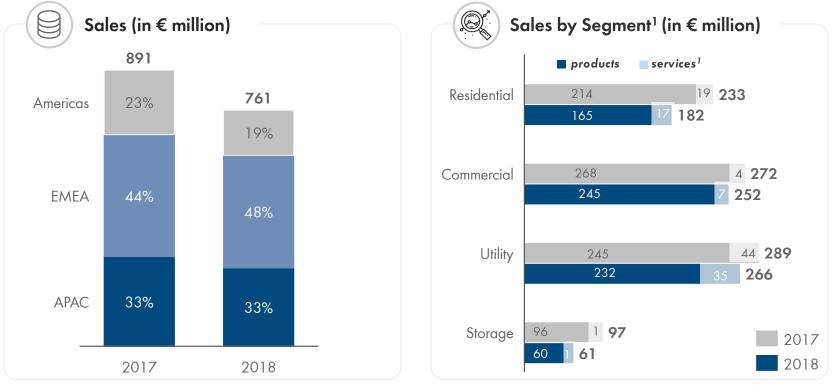
4. Financials & Guidance

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Sales 2018 Decreased in All Regions and Segments; Americas was Most Affected

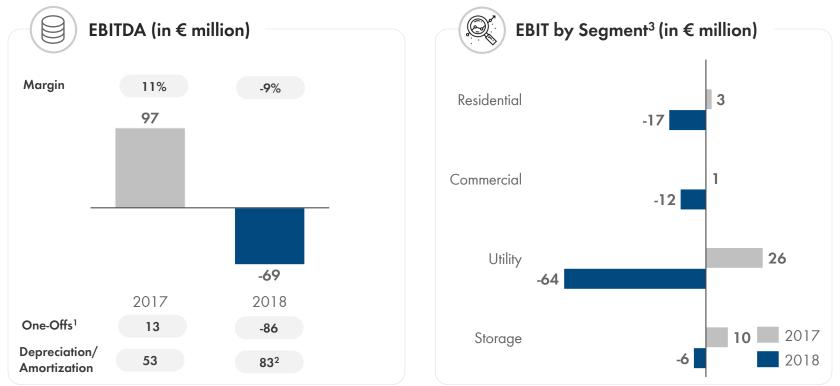


 Services include commissioning, extended warranties, service and maintenance contracts, operational management, remote system monitoring and digital energy services. SMA

EBITDA Impacted by Negative Extraordinary Effects of €86 Million



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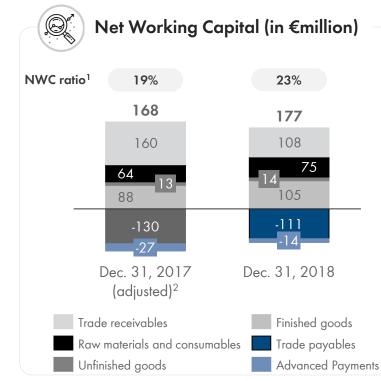
Financial Results 2018

1.2018: Costs related to restructuring of ca. €-34m, working capital provisions of ca. €-42m, other one-off effects of €-10m; 2017: Release of deferred sales for long-term service and maintenance contracts, w/o the book gain from the sale of the Railway Technology business division

2. Thereof €30m for extraordinary R&D impairments 3. w/o Digital Energy

The Net Working Capital Ratio 2018 was slightly above the Range of 19% to 23% Targeted by Management





	31.12.2017	31.12.2018	Change
Non-current assets	358	283	-21%
Working capital	325	302	-7%
Other assets	63	80	28%
Total cash	470	324	-31%
Shareholder's equity	612	424	-31%
Provisions ³	156	157	1%
Trade payables	130	111	-15%
Financial liabilities ⁴	20	18	-12%
Other liabilities ³	298	279	-6 %
TOTAL	1,216	989	-19%

Group Balance Sheet (in €million)

Financial Results 2018

1. Net Working Capital ratio: inventory + trade receivables - trade payables (advanced payments included); as of last twelve months sales

2. NWC ratio as of 2018 reporting includes advanced payments; the year end figure 2017 has been adjusted accordingly

3. Not interest-bearing

4. w/o not interest-bearing derivatives: €2.0m (2017: €0.4m)

The Managing Board and Supervisory Board will Recommend no Dividend Payment to the General Meeting



Cash Flow (in € million)

	2017	2018
Net Income	30	-176
Gross Cash Flow	84	-39
Cash Flow from Operating Activities	117	-54
Net Capex	-32	-40
Free Cash Flow (Adj.)	85	-94
Net Investments from Securities and Other Financial Assets	-66	47
Acquisitions/ Divestitures	17	0
Free Cash Flow (IFRS)	36	-47

With our Cost Saving Program we Reduce our Costs by c. €40 m p.a. SMA until 2020 while Maintaining SMA's Ability to Seize Opportunities



1. Consolidation 2. Focus **Production Sites** Focus on Core Competencies

• Sale of production site, procurement and desian center in China to lower fixed costs and complexity

Global Workforce

Reduction of around 425 FTE¹, thereof c 300 in China



Outsourcing and automation of activities

Optimization of Product Offering

- Reduction of product platforms
- Streamlining of product portfolio



3. Optimization



Customer Centricity & Market Focus

Closer collaboration between sales, service and business units



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Driving Future Topics

Digitalization, repowering, storage sales, service sales and O&M

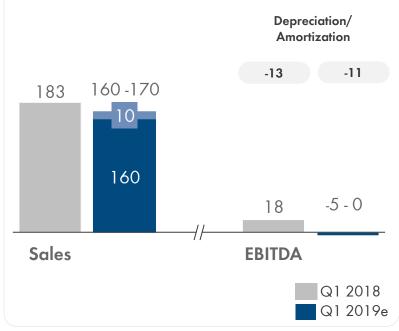


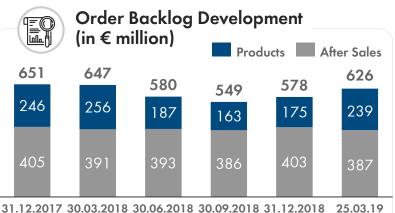
Automation of administrative processes and overhead reduction

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In Q1/19, SMA's Management Estimates Sales of €160m to €170m and EBITDA of -€5m to €0m

Sales & EBITDA Q1/2019e (in € million)



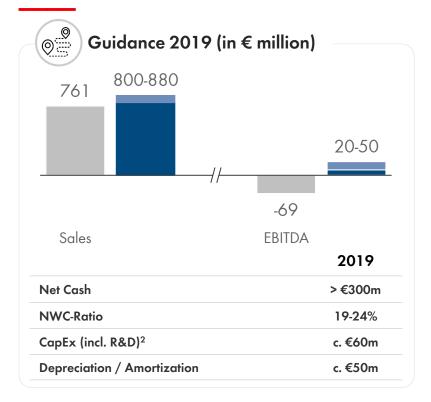


- Product order backlog increased by nearly 40% since end of 2018.
- Increase in Q1/2019 order backlog for products across all segments, especially Commercial.
- EMEA markets remain most promising.
- About 50% of guided sales figure 2019 is covered by Q1/19 revenues and product order backlog

SMA

For 2019 Management Expects Sales Growth





) Management Comments

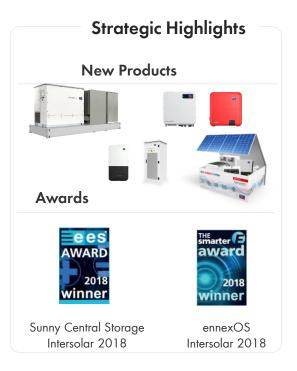
- SMA strives to increase market share, especially in the U.S.
- Management expects growth in all segments, especially in Utility and our storage business.
- In 2019, digital solution business will still have only limited sales contribution.
- Price pressure remains high in all segments.
- Most of the cost-saving measures will be effective in 2019.





Investment Highlights

- **Focus**: A leading global specialist for photovoltaics system technology with 75 GW installed base
- Complete portfolio to serve all PV segments
- **Global reach**: Present in 18 countries with a strong sales and service infrastructure; serving > 180 countries
- Award winning production: CO₂ neutral production with a capacity of 15 GW p.a. in Germany
- **Bankable partner:** c. 40% equity ratio and c. 300m net cash
- **Technological Know-how** & products to benefit from strong growth in future fields such as energy management, storage & repowering
- Strong partnerships to create a new energy ecosystem



Back up



Managing Board and Shareholder Structure



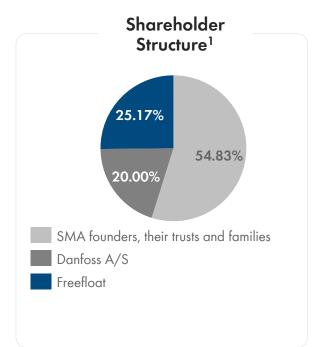


Juergen Reinert CEO born 1968 With SMA since 2011 Contract 2024

Managing Board



Ulrich Hadding CFO born 1968 With SMA since 2009 Contract 2019



Thank you



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