

SMA Solar Technology AG press release

## SMA expands restructuring and transformation program—changes particularly in the Home & Business Solutions division

- Continuing weak market development and declining order intake for residential and commercial systems necessitate further savings and adjustments
- Additional annual savings of more than €100 million identified
- Planned reduction of approximately 300 full-time jobs in Germany and 50 full-time jobs internationally until the end of 2026
- Strategic realignment of the product portfolio, focus on profitable markets, and adjustments to the depth of value creation for some products in the residential and commercial sectors initiated
- Focus on core competencies—cybersecurity, quality, service, and sustainability
- Negotiations with employee representatives to begin immediately

Niestetal, October 2, 2025 – This week, SMA Solar Technology AG announced the expansion of its ongoing restructuring and transformation program. The program launched in September 2024 aims to increase competitiveness and reduce the company's cost base in the long term.

"In view of the continuing weak market and immense price pressure in the home and commercial sectors, we must expand our ongoing restructuring and transformation program, particularly in the Home & Business Solutions division," said CEO Jürgen Reinert. "This will result in additional savings of more than €100 million and a further reduction of around 300 full-time jobs in Germany."

"While the business with solutions for large-scale power plants is developing very well and we have been able to expand our market position, we are currently experiencing a strong decline in new installations in the residential sector compared to 2024—particularly in our core market, Germany," noted CFO Kaveh Rouhi. "The goal of the expanded restructuring and transformation is to put Home & Business Solutions back on a clear path to success and to ensure the company's overall performance through balanced development of both divisions."

"We will restore our competitiveness by focusing even more strongly on our core competencies in the future," said Reinert.

"This includes our technical expertise in the field of cybersecurity and quality and our ability to develop comprehensive solutions in accordance with the highest international and national standards, which also increasingly meet the changing needs of our customers. At the same time, we will increasingly leverage our international presence in the future to optimize our value creation in the area of production."

"We have achieved a lot in recent months," added CTrO/COO Olaf Heyden. "Our original savings target is within reach, and we have made the company leaner, more efficient, and more agile. Nevertheless, our journey is not over yet. In view of the current situation, it is imperative that we make further adjustments to our cost base and business model. We

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will adapt our product portfolio, further streamline and internationalize our production, and realize additional cost-saving potential by the end of 2027."

The greatest levers for achieving savings potential in the residential and commercial sectors lie in

the optimization of research and development expenses resulting, among other things, from an adjustment of
the product portfolio, greater utilization of the existing Competence Center in India, and a withdrawal from
unprofitable markets,

• an adjustment of the production strategy that, through reduced vertical integration in terms of hardware and an expansion of in-house production capacities in Poland, enables stronger internationalization, and

a more efficient service strategy with improved service times, reduced costs, and adjusted prices.

In addition, further savings potential is to be realized throughout the company, primarily through further streamlining of the Corporate Center and reduction of operating costs.

The company has already begun initial discussions with the employee representative bodies regarding the necessary further job cuts. Official negotiations will begin next Monday and are expected to be concluded in November. SMA plans to begin implementing job cuts in January 2026.

About SMA

As a leading global specialist in photovoltaic and storage system technology, the SMA Group is setting the standards today for the decentralized and renewable energy supply of tomorrow. SMA's portfolio contains a wide range of efficient PV and battery inverters, holistic system solutions for PV and battery storage systems of all power classes, intelligent energy management systems and charging solutions for electric vehicles and power-to-gas applications. Digital energy services as well as extensive services round off SMA's range. SMA inverters installed throughout the world within the last 20 years with a total output of approximately 144 GW help avoid the emission of more than 64 million tons of CO<sub>2</sub>. SMA's multi-award-winning technology is protected by more than 1,600 patents and utility models. Since 2008, the Group's parent company, SMA Solar Technology AG, has been listed on the Prime Standard of the Frankfurt Stock Exchange (S92) and is listed on the TecDAX and SDAX index.

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